ASHHRA / PwC Saratoga® HR Metrics Tool



PwC Saratoga® Benchmarking brings workforce data to the hands of business leaders to help you make informed talent decisions.

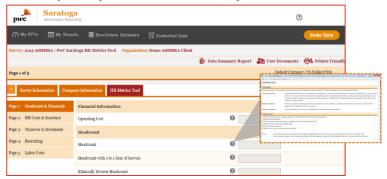
ASHHRA, in collaboration with PwC Saratoga®, formally invites its members to participate in the *HR Metrics Tool*. The mission of this collaboration is to enable ASHHRA members to benefit from PwC Saratoga®'s expertise in HR analytics and knowledge of the healthcare industry in order to obtain *relevant* benchmarks for workforce and HR metrics.

PwC Saratoga is a global leader in workforce measurement, having been in the field for *over 30 years*, and works with *over 600 companies annually* to support the development of a fact/evidence based framework to align HR strategy with organizational objectives.

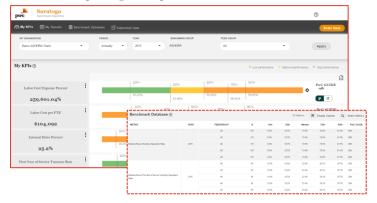
Additionally, PwC Saratoga has a deep understanding of the challenges facing HR professionals in the healthcare industry. PwC Saratoga has worked with *hundreds of leading hospitals* to benchmark HR metrics and provide thought leadership.

Saratoga® online tool:

Data entry – sample view with standard definitions



Benchmark reporting - sample views



Metrics on the survey include:

Retention and Separations

- Turnover Rate
- · Voluntary Separation Rate
- Nurse Voluntary Separation Rate
- First Year of Service Turnover Rate
- Nurse First Year of Service Voluntary Separation Rate
- · Average Tenure

Workforce Diversity

- Ethnically Diverse Headcount Percent
- Ethnically Diverse External Hiring Percent

Compensation & Benefits

- Labor Cost per FTE
- Average Benefits per Employee
- Healthcare Costs per Active Employee

Workforce Productivity and Profitability

- Workforce Employees Operating Cost per FTE
- Labor Cost Expense Percent
- Nurse Overtime Pay Percent

HR Cost and Structure

- · HR Costs per Employee
- · HR Headcount Ratio
- Learning & Development Investment per Employee

Staffing and Hiring

- · Internal Hires Percent
- Cost per Hire (excluding relocation)
- · Time to Accept
- Nurse Time to Accept
- Vacancy Rate
- Bedside Nurse Manager Span of Control

Pricing:

HR Metrics Tool pricing is based on organization headcount:

Headcount Size (# of employees)	Standard Fees for Members*	Standard Fees for Non-members*
Up to 2,500	\$650	\$900
2,501-3,500	\$1,200	\$1,450
3,501-5,000	\$2,250	\$2,500
5,001-7,000	\$5,500	\$5,750
7,001+	\$7,000	\$7,250

*Refers to ASHHRA Membership

Our *user-friendly online tool* allows for easy data entry based on our *standard definitions* and comparisons of your results against benchmarks.

Peer group comparisons provide you with the ability to evaluate your organization's performance against others – based on attributes such as industry, headcount size, and revenue size.





ASHHRA / PwC Saratoga® HR Metrics Tool

Benefits of your HR Metrics Tool membership include:

- Gain a better understanding of the HR function including areas of strength and opportunities for improvement
- · Consistently measure metrics significant for the healthcare industry
- · Benchmark directly with your health care peers in a confidential manner
- · Access personalized reports with the ability to review data by a variety of segments

Standard



ASHHRA / PwC HR Metrics Tool

Participate in the industry benchmarking survey and receive standardized scorecards and reports

Additional PwC Saratoga® Benchmarking Options



Hospital Consortium Benchmarking Program

Hospital systems of 4,000 employees or more can upgrade to receive a wider array of benchmarking data



Custom Results Read-out

PwC workforce analytics experts can create and present a custom report of your organization's results



Visualization & Dashboards

Select the right metrics to track in your organization, and visualize your data and advance your analytics

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Contact us to discuss becoming an HR Metrics Tool member!

Inquire to learn more about our other services such as dashboards, HR assessments, workforce surveys, advanced talent/predictive analytics, and people analytics capability development

